Quality of work life and its association with workplace violence of the nurses in emergency departments

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ABSTRACT

Background: Nurses as the major group of health service providers need to have a satisfactory quality of work life in order to give desirable care to the patients. Workplace violence is one of the most important factors that cause decline in the quality of work life. This study aimed to determine the quality of work life of nurses in selected hospitals of Isfahan University of Medical Sciences and its relationship with workplace violence.

Materials and Methods: This was a descriptive-correlational study. A sample of 186 registered nurses was enrolled in the study using quota sampling method. The research instrument used was a questionnaire consisting of three parts: Demographic information, quality of work life, and workplace violence. Collected data were analyzed using descriptive and inferential statistics by SPSS version 16.

Results: The subjects consisted of 26.9% men and 73.1% women, whose mean age was 33.76 (7.13) years. 29.6% were single and 70.4% were married. About 76.9% of the subjects were exposed to verbal violence and 26.9% were exposed to physical violence during past year. Mean score of QNWL was 115.88 (30.98). About 45.7% of the subjects had a low level of quality of work life. There was an inverse correlation between the quality of work and the frequency of exposures to workplace violence. **Conclusions:** According to the results of this study, it is suggested that the managers and decision makers in health care should plan strategies to reduce violence in the workplace and also develop a program to improve the quality of work life of nurses exposed to workplace violence.

Key words: Emergency room, nurses, quality of work life, violence workplace

INTRODUCTION

Tith regard to the importance and notable role of human power in an organization, investigation of the elements, which increase staff's function and reduce absenteeism and desertion and ultimately lead to an increase in efficiency, is of great importance for researchers and experts. One of the important issues in this context is the quality of work life. [1] Nursing managers should design an attractive workplace which can absorb new nurses in addition to preserving the existing staffs in the system. [2] Therefore, high quality of work life has been suggested as an important issue in many organizations including the World Health Organization (WHO) from 1970s. [3] Quality of work life was suggested in early 70s and was investigated from different angles during several past decades. Walton

is one of the experts who have investigated work life in eight dimensions (fair and adequate payment, safe working environment, provision of opportunities for continued growth and security, rule of law in organization, social ties, life work, overall living space, integrity of the organization, and development of human capabilities).^[4]

In the 80s, American and European managers pointed to quality of work life as one of the most interesting methods to cause motivation and as a solution for designing and job enrichment, as well as a tool to solve the problems and organizational Gordian knot.^[5] Quality of work life was used in the nursing context by Attridge and Challahan from 1990.^[6] The last version of nurses' work life quality model was suggested by Brooks and Anderson in 2001, in which nurses' quality of work life was considered in four dimensions.

Work life home life Work life/home life dimension reveals the nurses' life experience at work and home. Work design dimension describes the real work the nurses do. Work context dimension describes the effect of workplace on nurses and patients. Work world dimension describes vast social impacts as well as the effects of changes on the functioning of nursing profession.^[7] Nurses as a giant group

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of health providers who handle human lives should have an appropriate work life in order to take care of the clients properly. [8] Results of a study on quality of work life in nurses of Tehran University of Medical Sciences in 2006 showed that 70% of nurses were not satisfied with their work life quality, and complained of most of their work life dimensions. [9]

Research conducted in hospitals in Tehran in 2010 showed an inverse correlation between nurses' level of anxiety and quality of work life. Nurses are responsible for patients' quality of life. They should firstly have a proper work life themselves.

This is why the human resources section should try to improve its personnel's quality of work life. [10] Improvement of personnel's quality of work life has been mentioned as one of the important issues to guarantee health system stability, as high work life quality is essential to absorb and preserve the staffs.[11] Results of a study conducted in 2010 on the association between work life quality and organizational commitment among fire fighters in Malaysia showed a significant association between the two factors.[12] Workplace is one of the factors affecting the quality of given care, retaining nurses, and cost efficacy. [13] Research on the necessity of nurses' work life improvement in 2003 showed that an increase in nurses' work life quality leads to an improvement in patients' care and nurses' communication with patients' families.[14] Work life has a major share in satisfaction with other life dimensions like family, leisure, and health.[15] Results of a study conducted in 2008 on the association between occupational stress and work life quality in army nurses showed an inverse association between the two factors. [16] One of the duties of the managers in a health services organization is to take action for improvement of work life quality and education of coping strategies, as some stressful elements like workplace violence are inevitable in these organizations and prevention of their psychological and behavioral effects is essential.[17] Workplace violence is one of the factors that lead to a decline in nurses' work life quality and satisfaction and has a negative effect on the quality of patients' care and satisfaction as well as nurses' efficiency and competency.[18] Workplace violence has been changed to a warning phenomenon all over the world. Its real level is unknown yet, as what we see is just the tip of an iceberg. [19] Violent behaviors in workplace cause the staffs to experience anxiety, stress, fatigue, and depression, and reduce job satisfaction and organizational commitment.[20] Higher frequency of exposure to workplace violence leads to major mental hazards and negatively affects the victim's behavior.[21] Negative atmosphere, created after workplace violence, affects patient-staff communication and results in lower responses of nurses to patients' needs, and consequently, the patients are less satisfied with the quality of health care. [22] Many studies showed that nurses were dissatisfied with their job security, so they were worried about their unsafe workplace. [23-25] Results of a study conducted in 2011 on 384 employees of Kerman Bahonar Copper Company showed an inverse correlation between work life dimensions and employees' aggression. [26]

The researchers of the present study aimed to define and conduct a study on the quality of work life and its association with workplace violence of nurses in the emergency departments, with regard to the effective role of nurses in health services efficiency and patients' and families' satisfaction. The obtained results can make nursing managers determined to make a more proper background for improvement of the function and work life of nurses exposed to workplace violence, as well as patients' care through control and management of workplace violence and making necessary changes in the working conditions.

MATERIALS AND **M**ETHODS

This is a descriptive correlational study conducted in the emergency wards of selected hospitals in Isfahan in 2012. Data were collected in two stages. In the first stage, the number of nurses with at least 1 year of work experience in the emergency ward (n = 360) OK was determined by referring to nursing offices of the selected hospitals. To calculate the sample size, modified Cochran formula was adopted in which existence or absence of violence was considered 50. Total number of nurses with BS and at least 1 year of work experience in the research environment was 360. Total number of subjects was estimated to be 186 and the sample size of each hospital was randomly allocated by quota sampling through proportion. In the second stage, the questionnaires were completed by qualified nurses meeting the inclusion criteria (having a BS degree in nursing, being mentally balanced, and having at least 1 year of work experience in the emergency ward and working in this ward at the time of study). The nurses who defectively completed the questionnaire were left out of study and sampling went on until the required number of subjects was selected. The adopted questionnaire had three sections: 1. demographic information (10 questions), 2. investigation of workplace violence exposure in a 1-year period (4 questions), and 3. investigation of nurses' work life quality (42 questions).

Each item was scored 1-6 based on Likert's scale (absolutely disagree = 1; disagree = 2; relatively disagree = 3; agree = 4; relatively agree = 5; and absolutely agree = 6).

Quality Of Nursing Work Life(QNWL) questionnaire was designed by Brooks and Anderson in 2001 and its validity was confirmed. All the participants were given verbal and written Information about the purpose of the study. Written informed consent was obtained from all nurses and they

were free to withdraw from the study at any time. The ethics committee of the Isfahan University of Medical Sciences approved this study.

It was used by Khani *et al.* (2007) and Salam Zadeh *et al.* (2008). Its reliability was calculated by Cronbach's alpha ($\alpha=0.93$, $\alpha=0.917$) which showed an acceptable value. [28] Questionnaire of exposure to workplace violence was a researcher-made brief form of a standard questionnaire which was designed by the WHO, International Nursing Association, and Public Services Association in 2003, whose questions were modified to four questions related to goals of the present study. Content validity was used for assessing its validity, wherein the questionnaire was given to 10 academic members of the nursing faculty after preparation of the primary draft, and then, their indications were applied to the questionnaire. Reliability was checked by test-retest (r=75%). The data in the present study were quantitative and qualitative (nominal and ordinal).

Descriptive (mean, SD) and inferential (Pearson correlation coefficient) statistical tests were used to analyze the data through SPSS version 16.

RESULTS

Subjects' mean age was 33.76 (7.13) years; 70.4% of nurses were married and 29.6% were single. About 26.9% were males and 73.1% were females, 32.3% had work experience of 1-5 years, 30.1% had 6-10 years, and 37.7% had >10 years work experience in the emergency ward. The highest number of exposures to verbal violence (41.4%) was more than four times, and for physical violence (9.1%), it was two times.

About 76.9% of the nurses were exposed to verbal violence and 26.9% to physical violence. Subjects' work life quality and each of its dimensions and statistical indexes have been separately presented in Table 1. Nurses' responses to work life quality items have been

presented in Table 2. Association between the number of nurses exposed to verbal and physical workplace violence and their work life quality and its dimensions have been presented in Table 3.

DISCUSSION

Improvement of work life quality is counted as a long-term and practical way to absorb and preserve human resources, which should be considered by health care managers. [27] Nurses' work life quality dimensions and their association with the number of workplace violation exposures are discussed as follows.

Work life/home life dimension

Most of the nurses were dissatisfied with this dimension and mentioned the reasons as family's needs, working hours, and low energy after doing their daily tasks. Nurses reported that they spend a long time at their workplace, so they have little energy after work and cannot fulfill their families' needs, which is consistent with the results reported in previous studies.^[24,28,30]

Work world dimension

Disproportionate salary and reward was one of the reasons for nurses' dissatisfaction with their work life quality. Behavioral theories like Mallow and Herzberg behavioral theories showed that fulfillment of primary needs is essential as the individuals cannot concentrate on higher needs if their primary needs are not met.^[31] In the present study, 93.5% of nurses believed that their salary was not balanced with the inflation rate in market, which is in line with previous studies.^[8,9,23,32,33] Meanwhile, 57% of nurses in the US believed their salary was balanced with their expenses.^[24] Nurses' low income is one of the major reasons for their job dissatisfaction and desertion.^[34]

Work design dimension

About 81.2% of the nurses believed that they had high workload, which is consistent with previous studies. [32,33,35,36]

Table 1: frequency distribution and mean scores of work life quality and its dimensions in emergency nurses

Scale	Vei	y low		_ow	Мо	derate	Н	ligh	Ver	y high
Work life quality	N	%	N	%	N	%	N	%	N	%
Work life/home life	47	25.3	76	40.9	44	23.7	14	7.5	5	2.7
Work world	25	13.4	72	38.7	78	41.9	9	4.8	2	1.1
Work design	56	30.1	79	42.5	40	21.5	9	4.8	2	1.1
Work context	26	14	77	41.4	65	34.9	17	9.1	1	0.5
Total work life quality	34	18.3	85	45.7	54	29	13	7	0	0
Mean	Work life/ home life		Work world		Work design		Work context		Total work life quality	
	7.07±18.56		3.9±14.09		8.8±24.09		16.68±58.32		30.98±115.88	
Comments	Low		Low		Low		Low		Low	

Table 2: Responses of nurses in emergency wards to work life items

Quality of work life items		Agree		Disagree	
	N	%	N	%	
Work life-home life					
Balance of work and family needs	80	43	106	57	
Fulfillment of children's and family's needs	57	30.6	129	69.	
Nurses' power and energy after doing daily activity	49	26.3	137	73.	
Negative effects of shifting schedule on life-family	143	76.9	43	23.	
Organizational policies concerning shift working with respects to the length of being away from family	31	16.7	155	83.3	
Nurses' ability in caring their parents	36	19.4	150	80.0	
Regulating the program of care from the children during their disease	29	15.6	157	84.	
Work world					
Society's proper image form nurses	18	9.7	168	90.3	
Balance between income and inflation rate in the market	12	6.5	174	93.	
Satisfaction with professional condition and self concept from their social position	52	28	134	72	
Designing secure and healthy workplace	28	15.1	158	84.9	
Positive effect of nursing on patients' and their families' life	103	55.4	83	44.6	
Work design					
Support and help of logistic forces	66	35.5	120	64.	
Receiving quality help from nurse aids and service forces	14	7.5	172	92.	
Job satisfaction from nursing profession	93	50	93	50	
Balance workload	35	18.8	151	81.2	
Independency in caring patients	60	32.3	126	67.7	
Doing non-nursing and non-treatment duties	120	64.5	66	35.	
Having adequate time to take care of the clients	39	21	147	79	
Adequate nursing force in workplace	21	11.3	165	88.	
Giving proper care to patients	61	32.8	125	67.2	
Having rest time or a brake during a shift	16	8.6	170	91.4	
Work context					
Communicating with supervisor and nursing managers	79	42.5	107	57.5	
Adequate facilities for caring patient	49	26.3	137	73.7	
Nursing managers' and supervisors' control and supervision	76	40.9	110	59.	
Companionship with colleagues	137	73.7	49	26.3	
Provision of Career advancement opportunities	44	23.7	142	76.3	
Team situation in workplace	90	48.4	96	51.6	
Desire to belonging to work team	131	70.4	55	29.6	
Communication with treatment team and other health providers	110	59.1	76	40.9	
Nurses manager's and supervisors' feed back	65	34.9	121	65.	
Sharing in the decision made by nursing managers and supervisors	37	19.9	149	80.	
Being respected by physicians in workplace	82	44.1	104	55.9	
Peaceful and comfortable personnel's lounge room	23	12.4	163	87.6	
Access to complementary programs in workplace	38	20.4	148	76.9	
Nurses' proper communication with physicians at work	87	46.8	99	53.2	
Strategies and policies of work facilitation	44	23.7	142	76.3	
Provision of a secure environment by security section	28	15.1	158	84.9	
Physically , mentally and verbally secure workplace	23	12.4	163	87.	
Receiving support and services of continuing education	47	25.3	139	74.	
Nursing managers' consideration of nurses' success	47	23.3	139	74.7	
Respect of higher managerial level toward nurses	38	20.4	148	79.0	

Table 3: Association between the number of nurses' exposure to verbal, physical workplace violence and work life quality and its dimensions

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Work life/quality dimension	Exposures numbers	Correlation	Association	
Work life/home life dimension				
Verbal violence	R=-0.091 <i>P</i> <0.05	Negative	Significant	
Physical violence	R=-0.121 <i>P</i> <0.05	Negative	Significant	
Work world dimension				
Verbal violence	R=-0.161 <i>P</i> <0.05	Negative	Significant	
Physical violence	R=-0.215 <i>P</i> <0.05	Negative	Significant	
Work design dimension				
Verbal violence	R=-0.217 <i>P</i> <0.05	Negative	Significant	
Physical violence	R=-0.167 <i>P</i> <0.05	Negative	Significant	
Work context dimension				
Verbal violence	R=-0.155 <i>P</i> <0.05	Negative	Significant	
Physical violence	R=-0.231 <i>P</i> <0.05	Negative	Significant	
Total work life quality				
Verbal violence	R=-0.231 <i>P</i> <0.05	Negative	Significant	
Physical violence	R=-0.241 <i>P</i> <0.05	Negative	Significant	

On the other hand, 67.2% of the nurses believed they were not independent in taking care of the patients, which concords with former studies in which nurses reported they had low autonomy in decision making about patients' care.[37,38] About 88.7% of the nurses believed there were not adequate nursing personnel in their work environment and 64.5% believed that they were given extra non-nursing tasks. Shortage in human resources and increase of nurses' workload act as pressure factors among nurses, which lead to professional and organizational desertion.[39] Despite the shortage in human resources, nurses are assigned to non-nursing tasks. These dimensions of malutilization of nursing force can increase the shortage of nursing force in a vicious cycle and affect nurses' skills and experiences. Such challenges may impose a notable pressure on nurses and negatively affect nurses' perception of work life.[40]

Work context dimension

Managerial methods act as one of the problems in this dimension, which include lack of managers' supervision, feedback, participation in decision making, higher level of managers' respect toward nurses, inefficient nursing strategies and policies concerning facilitation of work, and

modification of nurses' concerns so that they think their struggles are not officially noted by nursing managers. Previous studies on quality of work life for nurses show that nurses' recognition and function directly affect their intention to stay in nursing profession. Load of work in nurses, without authorities' reward, leads to an increase in nurses' intention to leave their profession. [41] About 58.5% of nurses believed they were not able to communicate with their supervisors and nurse managers. In a study on the quality of work life among nurses in the US, 72% of nurses reported to have proper communication with their nursing managers and supervisors, which is not consistent with the results of the present study. [24] Communication with supervisors and other colleagues is among the factors which are associated with job satisfaction. [36] About 84.9% of nurses believed that the security section did not make a secure environment for the nurses, and about 87.6% believed that their workplace was not physically, mentally, and verbally safe.

Previous research clearly revealed nurses' concerns about workplace security. Insecure workplace is a major factor in nurses' job dissatisfaction. [23,24] The findings of the present study showed that 76.9% and 26.9% of nurses were exposed to verbal and physical violence, respectively, in the year prior to study, which shows a high prevalence and is in line with a study conducted in Babol University of Medical science in 2009. [42] As the staffs in health care system are exposed to workplace violence, prevention of violence and providing education of the necessary interventions against violence should be followed at all levels of an institute. [43]

The authorities should also help promotion of staffs' services, especially that of nurses, by making a secure workplace. [44] There is a negative correlation between the number of exposures to verbal and physical violence and work life quality and its dimensions, which has not been studied so far.

CONCLUSION

With regard to the above-mentioned negative correlation, it can be noted that workplace violence is a negative element reducing nurses' work life quality.

Suggestions

- As the work life quality of nurses working in selected hospitals in Isfahan is less than moderate, managers and authorities in hospitals should make policies for promotion of nurses' work life quality through the following interventions:
 - Hospital managers should consider improvement of working conditions and making a supportive, friendly, and intimate environment for all the staffs, involving nurses

- in decision making and respecting their viewpoints, and designing a payment system based on nurses' real function and nursing managers' and supervisors' more efficient humanistic communications.
- 2. Nurses' work life quality is influenced by social, executive, managerial, and specific cultural conditions, and the present study revealed a negative correlation between the number of nurses exposed to violence and work life quality. With respect to the outcomes of workplace violence and its effect on work life quality, managers and authorities of these hospitals should think of solutions for the same. Violence management education in the form of educational workshops can be also effective.

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